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IMPLEMENTATION

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CHAPTER 8 implementation

IMPLEMENTATION

Balch Springs' efforts in planning can never be overstated—planning provides for the protection of private property and ensures future development occurs in a coordinated and organized fashion, consistent with the Comprehensive Plan. The future of Balch Springs will be shaped with the policies and recommendations developed in this Comprehensive Plan. Based on this plan, decisions will be made that will influence many aspects of the City's built and social environments. Balch Springs has taken an important leadership role in defining its future, with the adoption of this Plan. The plan will provide a very important tool for city staff and civic leaders to use in making sound planning decisions regarding long-term growth and development. The future quality of life will be substantially influenced by the manner in which Comprehensive Plan recommendations are administered and maintained.

Planning for the City's future should be a continuous process, and this plan is designed to be a dynamic tool that can be modified and periodically updated to keep it in tune with changing conditions and trends. Changes in the socioeconomic climate and in development trends that were not anticipated during preparation of the plan will occur from time to time, and therefore, subsequent adjustments will be required. Elements of the City that were treated in terms of a general relationship to the overall area may, in the future, require more specific and detailed attention.

Plan policies and recommendations may be put into effect through adopted development regulations, such as zoning and subdivision, and through capital improvement programs. Many recommendations within the plan can be implemented through simple refinement of existing city regulations or processes, while others may require the establishment of new regulations, programs, or processes. This final section of the Comprehensive Plan describes specific ways in which the City can take the recommendations from vision to reality.

PROACTIVE AND REACTIVE IMPLEMENTATION

There are two primary methods of plan implementation: proactive and reactive methods. To successfully implement the plan and fully realize its benefits, both methods must be used in an effective manner. Both proactive and reactive actions that could be used by Balch Springs are described within this chapter.

EXAMPLES OF PROACTIVE METHODS INCLUDE:

- Developing a capital improvements program (CIP), by which the City expends funds to finance public improvements to meet objectives cited within the plan
- Establishing or updating zoning regulations
- Establishing or updating subdivision regulations

EXAMPLES OF REACTIVE METHODS INCLUDE:

- Approving a rezoning application submitted by a property owner consistent with the comprehensive plan
- Site plan review
- Subdivision review

ROLES OF THE COMPREHENSIVE PLAN

GUIDE FOR DAILY DECISION-MAKING

The current physical layout of the City is a product of previous efforts put forth by many diverse individuals and groups. In the future, each new development that takes place, whether a subdivision that is platted, a home that is built, or a new school, church or shopping center that is constructed, represents an addition to Balch Springs' physical form. The composite of such efforts and its facilities, creates the City as it is seen and experienced by its citizens and visitors. If planning is to be effective, it must guide each and every individual development decision. The City, in its daily decisions pertaining to whether to surface a street, to approve a residential plat, to amend a zoning ordinance provision, to enforce the building codes, or to construct a new utility line, should always refer to the basic proposals outlined within the Comprehensive Plan. The private builder or investor, likewise, should recognize the broad concepts and policies of the plan so that their efforts become part of a meaningful whole in planning the City.

FLEXIBLE AND ALTERABLE GUIDE

This Comprehensive Plan is intended to be a dynamic planning document for Balch Springs – one that responds to changing needs and conditions. Plan amendments should not be made without thorough analysis of immediate needs, as well as consideration for long-term effects of proposed amendments. The city council and other Balch Springs officials should consider each proposed amendment carefully to determine whether it is consistent with the plan's goals and policies, and whether it will be beneficial for the long-term health and vitality of Balch Springs.

ANNUAL REVIEW

At one-year intervals, a periodic review of the plan with respect to current conditions and trends should be performed. Such on-going, scheduled evaluations will provide a basis for adjusting capital expenditures and priorities. This will also reveal changes and additions that should be made to the plan in order to keep it current and applicable long-term. It would be appropriate to devote one annual meeting of the Planning and Zoning Commission to review the status and continue applicability of the plan in light of current conditions, and to prepare a report on these findings to the City Council. Items that appear to need specific attention should be examined in more detail, and changes and/or additions should be made accordingly. By such periodic evaluations, the plan will remain functional, and will continue to give civic leaders effective guidance in decision-making. Periodic reviews of the plan should include consideration of the following:

- The City's progress in implementing the plan
- Changes in conditions that form the basis of the plan
- Community support for the plan's goals, objectives & policies
- Changes in state laws

The full benefits of the plan for Balch Springs can only be realized by maintaining it as a vital, up-to-date document. As changes occur and new issues within the city become apparent, the plan should be revised rather than ignored. By such action, the plan will remain current and effective in meeting the City's decision-making needs.

COMPLETE REVIEW AND UPDATE WITH PUBLIC PARTICIPATION

In addition to periodic annual reviews, the Comprehensive Plan should undergo a complete, more thorough review and update every five or ten years. The review and updating process should begin with the establishment of a steering committee, similar to the one that was appointed to assist in the preparation of this plan. If possible, the planning and zoning commission should be in charge of periodic review of the plan. Specific input on major changes should be sought from various groups, including property owners, neighborhood groups, civic leaders and major stakeholders, developers, merchants, and other citizens and individuals who express an interest in the long-term growth and development of the City.

REGULATORY MECHANISMS

The usual processes for reviewing and processing zoning amendments, development plans, and subdivision plans provide significant opportunities for implementing the plan. Each zoning, development and subdivision decision should be evaluated and weighed against applicable proposals contained within the plan. If decisions are made that are inconsistent with plan recommendations, then they should include actions to modify or amend the plan accordingly in order to ensure consistency and fairness in future decision-making. Amending the subdivision ordinance and zoning ordinance represent two major proactive measures that the City can take to implement Comprehensive Plan recommendations.

ZONING ORDINANCE

Zoning is perhaps the single most powerful tool for implementing plan recommendations. The City's zoning ordinance should be updated with the recommendations contained within the chapters of this Comprehensive Plan. All zoning and land use changes should be made within the context of existing land uses, future land uses, and planned infrastructure, including roadways, water and wastewater.

ZONING TEXT AMENDMENTS

There are numerous recommendations within this Comprehensive Plan that relate to enhancing design standards. Their implementation will not only improve future development and interaction between land uses, but will also improve Balch Springs' overall image and livability. Such recommendations involve landscaping, non-residential building design, and compatibility, to name a few. These recommendations should be itemized and prioritized, and should be incorporated into the zoning ordinance accordingly.

ZONING MAP AMENDMENTS

State law gives power to cities to regulate the use of land, but regulations should be based on a plan. Therefore, Balch Springs' zoning map should be as consistent as possible with the comprehensive plan, specifically the Future Land Use Plan. It is not reasonable, however, to recommend that the City make large-scale changes in its zoning map changes immediately. It is therefore recommended that prioritize areas where a change in current zoning is needed in the short-term and that efforts be concentrated on making such changes. In the long-term, consistent zoning policy in conformance with the future land use plan will achieve the City's preferred land use pattern over time.

SUBDIVISION ORDINANCE

The act of subdividing land to create building sites has a major effect on the overall design and image of Balch Springs. Much of the basic physical form is currently created by the layout of streets, easements, and lots. In the future, the basic physical form of Balch Springs will be further affected by such action. Requirements for adequate public facilities are essential to support orderly and efficient growth.

IMPLEMENTATION STRATEGIES

Implementation is one of the most important, yet most difficult, aspects of the planning process. Without viable, realistic strategies for implementation, the recommendations contained within this Comprehensive Plan will be difficult to realize.

The following section is a two-fold approach. First, the concepts described previously within this Comprehensive Plan are organized into recommendations and action item. It is important to note that the recommendations and action items are derived from the community goals established previously within this plan. The goals were created based upon the visioning exercises conducted with the Comprehensive Plan Advisory Committee and public input. Second, a prioritization matrix is established to organize action items by a general short-term, long-term and ongoing timeframe.

ACTION ITEM IMPLEMENTATION MATRIX

Few cities have the ability to implement every recommendation or policy within their comprehensive planning document immediately following adoption—Balch Springs is no exception. Plan implementation, therefore, must be prioritized to guide short-term priorities, long-term priorities and on-going priorities. These priorities must be balanced with timing, funding, and city staff resources. While all the recommendations share some level of importance, they cannot all be targeted for implementation within a short time period; some must be carried out over a longer period of time.

The following matrix is a summary of the recommendations within this Comprehensive Plan. The columns What, When, Who and How are intended to provide the City with specific tasks to work toward implementing the vision of this plan.

What: This table is a summary of the action items from the previous chapters.

When: Short-term items should be targeted for implementation within the first five years of the plan adoption. Long-term items should be targeted within five to ten years; ongoing items cannot be completed with a single action and should be continually addressed.

Who: Although the responsibility for accomplishing a task may include additional parties, the purpose of this column is to identify the main player(s) in completing the action item.

How: This column identifies generally how each action item can be accomplished.

What	When			Who	How
	Short-term	Long-term	On-Going		
Parks					
<i>Action 3.0 Provide significant improvements to existing parks</i>				City Council, parks board, city staff, volunteers	General funds, CIP, grants, donations
<i>Action 3.1 Rehabilitate one neighborhood park per year</i>				City Council, parks board, city staff, volunteers	General funds, CIP, grants, donations
<i>Action 3.2 Acquire parklands in the most under serviced areas in order to implement proposed mini and neighborhood parks</i>				City Council, city staff	Parkland dedication ordinance, general funds, CIP, grants, donations
<i>Action 3.3 Prepare detail master plans for park improvements at Oakridge, Woodland, Boyd Rogers, Library and Community Parks</i>				City staff, parks board	General funds, consultant
<i>Action 3.4 Provide park improvements and new facilities as outlined in the park's recommendation section</i>				City Council, parks board, city staff	General funds, CIP, grants, donations
<i>Action 3.5 Continue discussions with citizens, city staff, parks board, elected and appointed officials about indoor recreation needs, locations and funding</i>				City Council, parks board, city staff, citizens	Outreach
<i>Action 3.6 Conduct feasibility study to determine exact spacing needs and cost for new indoor recreation facilities and improvements to existing facilities</i>				City staff, parks board	General funds, consultant
<i>Action 3.7 When designing future parks, consider the top priority needs identified in the parks chapter</i>				City Council, parks board, city staff	City policy
<i>Action 3.8 Identify partners and potential funding sources for a botanical garden</i>				Parks board, city staff	City policy
<i>Action 3.9 Fund and implement the trail routing and land acquisition study along Hickory Creek and other greenbelt areas</i>				City Council, parks board, city staff	General funds, grant, consultant, regional partnerships
<i>Action 3.10 Plan for off-street pedestrian facilities and paths adjacent to select roadways</i>				City Council, city staff	General funds, grant, consultant, regional partnerships
<i>Action 3.11 Plan for bike facilities that connect with the City of Dallas and City of Mesquite bike routes</i>				City Council, city staff	General funds, grant, consultant, regional partnerships
<i>Action 3.12 Incentivize the placement of bicycle racks at destination points throughout the City</i>				City Council	City policy, zoning and subdivision regulations
<i>Action 3.13 Continue to provide superior standards of care/ maintenance for existing and future parks</i>				City staff, parks board	General funds, city policy

What	When			Who	How
	Short-term	Long-term	On-Going		
Parks (Continued)					
<i>Action 3.14 Monitor recreation facilities to make sure they are in compliance with State and Federal Regulations, including ADA, ASTM, CPSC, and the Texas Department of State Health Services</i>				City staff, parks board	General funds, inspections
<i>Action 3.15 Enforce the existing parkland dedication ordinance</i>				City Council, planning and zoning, parks board, city staff	Subdivision regulation, code enforcement
<i>Action 3.16 Increase the annual park budget to include funds to improve existing parks</i>				City Council	General funds
<i>Action 3.17 Increase the annual park maintenance funding to provide increased park care beyond regular mowing and litter removal</i>				City Council	General funds
<i>Action 3.18 Pursue fundraising and partnership efforts for improvements to existing parks and to fund new parks and trails</i>				City staff, parks board, volunteer	Grant, consultant, regional partnerships
<i>Action 3.19 Target park and trail grant funding sources</i>				City staff, parks board, volunteer	General funds, grant, consultant, regional partnerships
<i>Action 3.20 Identify park and trail grant matching funds for future opportunities</i>				City Council, city staff	City policy, donations
<i>Action 3.21 Explore new municipal bond opportunities for additional parkland and trail facilities</i>				City Council, city staff	City policy
<i>Action 3.22 Identify new funding sources for parkland and trail acquisitions</i>				City Council, parks board, city staff	CIP, grants, donations, regional partnerships
<i>Action 3.23 Coordinate with city departments, local organizations, land preservation organizations and state agencies about assistance in parkland acquisitions</i>				Parks board, city staff	City policy
<i>Action 3.24 Increase current annual budget for park and trail operations and maintenance</i>				City Council	General funds
<i>Action 3.25 Restrict or prohibit development within the floodplain areas</i>				City Council, planning and zoning, city staff	Zoning and subdivision regulations, enforcement, site plan review
<i>Action 3.26 Amend and enforce the tree preservation ordinance</i>				City Council, planning and zoning, city staff	General funds, consultant

What	When			Who	How
	Short-term	Long-term	On-Going		
Neighborhood and Community Livability					
<i>Action 4.1 Continue investment in public infrastructure such as roadways, parks, utilities, public facilities and continue to improve maintenance of existing streets, parks and on street enhancements</i>				City Council	General funds, grants, regional partnerships
<i>Action 4.2 Maintain a functional CIP program for infrastructure improvements and maintenance</i>				City staff	City policy
<i>Action 4.3 Maintain a code compliance program</i>				City Council, planning and zoning, city staff	City policy
<i>Action 4.4 Create an Abandoned Building Ordinance</i>				City Council, planning and zoning, city staff	Zoning and subdivision updates
<i>Action 4.5 Review and update sign regulations to incorporate Comprehensive Plan recommendations</i>				City Council, planning and zoning, city staff	Zoning and subdivision updates
<i>Action 4.6 Review and amend residential design standards for new residential neighborhoods</i>				City Council, planning and zoning, city staff	Zoning and subdivision updates
<i>Action 4.7 Review and amend non-residential design standards</i>				City Council, planning and zoning, city staff	Zoning and subdivision updates
<i>Action 4.8 Review and amend multi-family design standards</i>				City Council, planning and zoning, city staff	Zoning and subdivision updates
<i>Action 4.9 Ensure pedestrian oriented design along major corridors</i>				City Council, planning and zoning, city staff	Ongoing, enforcement, site plan review
<i>Action 4.10 Review and amend landscape requirements to increase quality of life and City identity</i>				City Council, planning and zoning, city staff	Zoning and subdivision updates
<i>Action 4.11 Sponsor a beautification award for business or residents to encourage improved landscaping on properties</i>				City Council	City policy
<i>Action 4.12 Continue wayfinding signage efforts</i>				City Council	General funds
<i>Action 4.13 Allocate funding for the continuous maintenance of existing and future gateway features</i>				City Council	General funds, CIP
<i>Action 4.14 Allocate funding for the design and implementation of secondary gateway areas</i>				City Council	General funds, CIP
<i>Action 4.15 Prepare a landscape master plan for the identified enhancement areas and secondary gateway areas</i>				City Council, city staff	General funds, CIP, consultant

What	When			Who	How
	Short-term	Long-term	On-Going		
Neighborhood and Community Livability (Continued)					
<i>Action 4.16 Implement secondary gateway areas at locations recommended in the Comprehensive Plan</i>				City Council, city staff	CIP
<i>Action 4.17 Implement corridor enhancement areas at locations recommended in the Comprehensive Plan</i>				City Council, city staff	CIP
<i>Action 4.18 Utilize intersection enhancements such as decorative lighting and stamped concrete at major intersections throughout the City</i>				City staff	CIP
<i>Action 4.19 Determine funding sources or volunteer median adoption opportunities for median landscaping improvements.</i>				City Council, city staff, volunteers	Outreach
<i>Action 4.20 Continue street and sidewalk improvements in existing neighborhoods</i>				City Council, city staff	CIP
<i>Action 4.21 Create a Housing Prototype Guidebook establishing several pre-approved housing options to improve existing housing stock and for new infill housing within existing neighborhoods</i>				City staff, planning and zoning	Research, create guidebook
<i>Action 4.22 Identify, purchase and demolish deteriorating and dangerous housing structures</i>				City Council, city staff, volunteers	General funds, grant, consultant, regional partnerships
<i>Action 4.23 Enhance existing neighborhood areas by redesigning wide collector roadways into parkways or performing other forms of public investment which enhance the overall character and aesthetics of neighborhoods including new entry signs for existing neighborhoods and sign toppers</i>				City Council, planning and zoning, city staff	CIP
<i>Action 4.24 Encourage the development of life-cycle housing, including a diverse range of lot sizes, housing sizes and housing types</i>				City Council, planning and zoning, city staff	City policy, zoning and subdivision regulations, site plan review
<i>Action 4.25 Utilize proactive code enforcement to protect the existing quality, integrity and visual perception of neighborhoods including continuous Code Enforcement Sweeps</i>				City staff	City policy

What	When			Who	How
	Short-term	Long-term	On-Going		
Neighborhood and Community Livability (Continued)					
<i>Action 4.26 Create a property maintenance ordinance that holds owners of all existing structures responsible for the minimum property maintenance standards such as roofs, exterior walls and accessory structures</i>				City Council, planning and zoning, city staff	Zoning and subdivision updates
<i>Action 4.27 Strictly enforce the ordinance requiring an inspection of rental properties by the City upon changes in occupancy</i>				City staff	City policy
<i>Action 4.28 Develop a recognition/reward program to encourage homeowners to enhance or maintain their properties through lawn maintenance and exterior upgrades and upkeep</i>				City Council, city staff	City policy
<i>Action 4.29 Create a Neighborhood Matching Grant Program and Developer Matching Grant Program</i>				City Council, city staff	City policy
<i>Action 4.30 Create Homeowners Tax Rebate Program to encourage investment in homes</i>				City Council, city staff	City policy
<i>Action 4.31 Create an incentive program encouraging residents to perform major exterior repairs, such as internal home repairs, home additions, significant landscape improvements and other such improvements</i>				City Council, city staff, volunteers	General funds, city policy
<i>Action 4.32 Ensure funding continues for City staff personnel to oversee housing related activities and concerns and to maintain an active list of programs available to residents</i>				City Council	General funds, city policy
<i>Action 4.33 Encourage the formation of Neighborhood Associations and identify neighborhood captains, channels of communication, and establish regular engagement by City staff</i>				City Council, city staff	City policy, outreach
<i>Action 4.34 Implement Neighborhood Preservation Committee or Neighborhood Outreach Program</i>				City Council, city staff	City policy, outreach

What	When			Who	How
	Short-term	Long-term	On-Going		
Economic Development					
<i>Action 5.1 Encourage development of desired office, retail, service, and entertainment venues through the use of tax abatements or Tax Increment Reinvestment Zones (TIRZ)</i>				City Council, city staff	City policy, funding district, incentives
<i>Action 5.2 Target identified under-served retail market segments</i>				City Council, city staff	City policy
<i>Action 5.3 Establish and maintain a forecast of housing type needs, and set periodic goals to meet anticipated housing demand</i>				City Council, planning and zoning, city staff	Policy, zoning and subdivision updates
<i>Action 5.4 Maintain an incentive database and provide assistance to businesses seeking funding opportunities</i>				City Council, city staff	General funds, incentives
<i>Action 5.5 Maintain a current database of available property and building space</i>				City staff	City policy research
<i>Action 5.6 Continue to monitor and maintain current retail and demographic data relevant to the City</i>				City staff	City policy, research
<i>Action 5.7 Actively pursue development and partnerships for the Town Center, Interstate Development, and Medical areas</i>				City Council, city staff	City policy, zoning updates, incentives
<i>Action 5.8 Capitalize on defined Opportunity Areas as locations for future development</i>				City Council, EDC, Chamber of Commerce, city staff	City policy, zoning updates, incentives
What	When			Who	How
	Short-term	Long-term	On-Going		
Future Land Use					
<i>Action 6.1 Adopt the Future Land Use Map and perform a zoning diagnostic to revise the zoning map based on the Future Land Use Plan</i>				City Council, planning and zoning	City policy
<i>Action 6.2 Ensure a diverse mixture of housing types and sizes to create full life-cycle housing within Balch Springs</i>				City Council, planning and zoning, city staff	City policy, zoning and subdivision updates, site plan review

What	When			Who	How
	Short-term	Long-term	On-Going		
Future Land Use (Continued)					
<i>Action 6.3 Integrate neighborhood retail centers at major intersections and within neighborhood units to provide convenience to necessary services</i>				City Council, planning and zoning, city staff	City policy, zoning and subdivision updates, site plan review
<i>Action 6.4 Provide for the efficient use of land, coordinated with the provision of essential public infrastructure and facilities by continuously monitoring and updating the City's Comprehensive Plan and Future Land Use Plan</i>				City Council, planning and zoning, city staff	City policy, zoning and subdivision updates, site plan review
<i>Action 6.5 Utilize the Future Land Use Plan in daily decision-making regarding land use and development proposals for consistency and continuity</i>				City staff	City policy
<i>Action 6.6 Explore long term strategies for development and redevelopment within the ETJ</i>				City Council, planning and zoning, city staff	City policy regional partnerships
<i>Action 6.7 Discourage development in flood prone areas unless appropriate mitigation techniques are performed</i>				City Council, planning and zoning, city staff	City policy zoning and subdivision updates, site plan review
<i>Action 6.8 Consolidate industrial and manufacturing land uses in the Industrial/Business Park area to minimize incompatible land uses within residential areas</i>				City Council, planning and zoning, city staff	City policy, zoning and subdivision updates, site plan review
<i>Action 6.9 Focus efforts to attract medical and professional land uses in the Medical/Office area</i>				City Council, EDC, planning and zoning, city staff	City policy, zoning and subdivision updates, site plan review, marketing
<i>Action 6.10 Utilize mixed-use development opportunities providing a sense of place for Balch Springs</i>				City Council, planning and zoning, city staff	City policy, zoning and subdivision updates, site plan review
<i>Action 6.11 Provide regional retail and commercial activities along Interstate 20 and Interstate 635</i>				City Council, planning and zoning, city staff	City policy, zoning and subdivision updates, site plan review
<i>Action 6.12 Promote non-residential tax generating land uses such as retail throughout the City to diversify and increase the City's tax base</i>				City Council, planning and zoning, city staff	City policy, zoning and subdivision updates, site plan review
<i>Action 6.13 Continue coordination with the City of Mesquite to promote long-range development projects and compatibility of land uses</i>				City Council, EDC, planning and zoning, city staff	City policy, zoning and subdivision updates, site plan review, regional partnerships

What	When			Who	How
	Short-term	Long-term	On-Going		
Transportation					
<i>Action 7.1 Adopt the Thoroughfare Map and base future transportation improvements on strategies outlined in the Comprehensive Plan</i>				City Council	City policy
<i>Action 7.2 Conduct a review and update of capital improvements projects annually, and implement road maintenance, repair and reconstruction for existing roadways based on a newly developed database of road conditions and needs prioritization</i>				City Council, city staff	City policy, ongoing, CIP
<i>Action 7.3 Conduct sidewalk assessment study and implement highest priority needs</i>				City Council, city staff	General budget, CIP, consultant, grants, regional partnerships
<i>Action 7.4 Review and update design standards for roadways</i>				City staff	City policy
<i>Action 7.5 Implement Hickory Tree extension</i>				City Council, city staff	CIP, consultant, grants, regional partnerships
<i>Action 7.6 Implement new access and/or backage roads north of IH 20 between Pioneer Road and Belt Line Road</i>				City Council, city staff, regional partners	CIP, consultant, grants, regional partnerships, developer agreements
<i>Action 7.7 Implement a pavement management data base system for street conditions</i>				City Council, city staff	General funding, consultant
<i>Action 7.8 Improve Peachtree Road north of Lake June Road to accommodate commercial truck traffic and coordinate with the City of Mesquite for creation of a truck routing roadway along Bruton Road</i>				City Council, city staff, regional partners	CIP, consultant, grants, regional partnerships
<i>Action 7.9 Coordinate with NCTCOG and TxDOT on Quail bridge replacement to include safety enhancement, pedestrian improvements, and bike lanes</i>				City Council, city staff, regional partners	CIP, consultant, grants, regional partnerships
<i>Action 7.10 Implement construction of frontage roads along the west side of Interstate 635, between Lake June Road and Rylie Crest Drive</i>				City Council, city staff, regional partners	CIP, consultant, grants, regional partnerships

What	When			Who	How
	Short-term	Long-term	On-Going		
Transportation (Continued)					
<i>Action 7.11 Explore ramp reversals for interstate 20 in conjunction with economic development and access to vacant lands</i>				City Council, city staff, regional partners	CIP, consultant, grants, regional partnerships
<i>Action 7.12 Include sidewalk connections to all schools, parks and other points of interest</i>				City Council, city staff, regional partners, ISD	CIP, consultant, grants, regional partnerships
<i>Action 7.13 Implement a Safe Routes to School Program</i>				City Council, city staff, regional partners, ISD	CIP, consultant, grants, regional partnerships
<i>Action 7.14 Improve Rylie Crest Road and Kleberg Roads to foster economic development and planned growth</i>				City Council, city staff, regional partners	CIP, consultant, grants, regional partnerships, developer agreements
<i>Action 7.15 Implement channelized turn lanes, pedestrian cross walk and signalization improvements at Interstate 635/Lake June Road and at Interstate 635/Elam Road</i>				City Council, city staff, regional partners	CIP, grants, regional partnerships
<i>Action 7.16 Improve Hickory Tree Road in coordination with planned development</i>				City Council, city staff	CIP, consultant, grants, regional partnerships, developer agreements
<i>Action 7.17 Develop neighborhood pedestrian connections through a trail system, including securing land needed for additional paths and utilizing conveyance channels to help expand the trail network</i>				City Council, city staff, regional partners	CIP, consultant, grants, regional partnerships, developer agreements
<i>Action 7.18 Conduct a corridor pedestrian mobility study to identify specific corridor deficiencies and potential solutions for improvement prioritization, including serving significant pedestrian attractors such as the mixed use developments and commercial corridors</i>				City Council, city staff	CIP, consultant, grants, regional partnerships